promotes well-being and self-sufficiency among individuals, families and communities

DAAS FY18-19 & FY19-20 Budgets

DAAS Finance Committee Meeting
January 23, 2018
DAAS FY17-18 Original Budget By Sources
$296.9M

Federal $72.3M 24%
State $60.5M 21%
General Fund - Aid $75.2M 25%
Dignity Fund $44.3M 15%
General Fund - Operating $5.7M 2%
Work Order Recovery $19.5M 7%
Realignment 2 $4M 1%
Federal/State/Local Grants $6.1M 2%
Community Living Fund $9.2M 3%
DAAS FY17-18 Original Budget by Program
$296.9M

- Office on Aging $52.6M (18%)
- IHSS Public Authority (Health and Dental) $61.3M (21%)
- IHSS Independent Provider Wages $94.6M (32%)
- IHSS Consortium $29.2M (10%)
- Public Administrator $1.6M (1%)
- Public Guardian $3M (1%)
- Public Conservatorship $2.4M (1%)
- IHSS Services and County Staff $18.8M (6%)
- IHSS Public Authority (Admin) $3.3M (1%)
- County Veterans Services $0.9M (0%)
- Representative Payee $0.8M (0%)
- Community Living Fund $9.2M (3%)
- Adult Protective Services $8.8M (3%)
- DAAS Program Support (includes IR unit) $10.3M (3%)

CITY & COUNTY OF SAN FRANCISCO
HUMAN SERVICES AGENCY
FY17-18 Original DAAS Budget by Character
$296.9M

- Aid Support $0.1M (0%)
- Professional Services $4.5M (2%)
- Fringe Benefits $13M (4%)
- Salaries $31.1M (11%)
- Work Order Services $1.3M (0%)
- Contract Services $57.8M (19%)
- Materials & Supplies $0.5M (0%)
- Aid Payments $188.5M (64%)
## Mayor’s FY18-19 & FY19-20 Budget Projections

Revenues are expected to increase, but expenses increase faster.

<table>
<thead>
<tr>
<th>Citywide Projected Shortfall (in millions)</th>
<th>FY18-19</th>
<th>FY19-20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Revenue Increase</td>
<td>189.9</td>
<td>450.7</td>
</tr>
<tr>
<td>Total Expenditures</td>
<td>(278.1)</td>
<td>(624.1.1)</td>
</tr>
<tr>
<td>(Salary &amp; Benefits: (132.7)/(290.8), Baselines &amp; Reserves (78.2)/(117.0); Departmental Costs (16.6)/(63.8); Citywide Uses*: (50.6)/(152.5))</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cumulative Shortfall</td>
<td>(88.2)</td>
<td>(173.4)</td>
</tr>
</tbody>
</table>

*Citywide Uses include: general operating increases (e.g. minimum wage, utility rates, and debt service), and capital/equipment/IT investments.
Mayor’s Budget Drivers

• Revenues growing slower than expenses result in small deficits in budget year; larger in out years.

• Employee costs are largest driver of deficits wages, past growth of numbers of employees, pension costs, health benefits).

• Baselines and set asides account for a larger share of local revenues.

• Growing “departmental costs” are driven two-thirds by changes in IHSS funding rules at the state level.
Mayor’s Budget Instructions

• Budget Reductions of 2.5% of General Fund in FY18-19 and 5% in FY19-20. For HSA: $1.3 million in FY18-19 and $2.6 million FY19-20.

• Agencies should not grow FTE count

• Maintain client services
Federal Budget Concerns

- Impacts of Federal Tax Reform on state/local government revenues over time.
- Repeal of ACA individual mandate resulting in growing costs and fewer residents with insurance.
- Potential methods of dealing with increased deficits, affecting:
  - TANF
  - SNAP
  - Medicaid
  - Medicare
State Budget Concerns

• 17/18 Caseload-based Reductions in CalWORKs and CalFresh Administrative Budgets
  – Lower initial allocations
  – Smaller redistributions from underspending counties

• SB 90/AB 130 Changes in IHSS Funding
  – Rebases IHSS MOE – Adds $24 million cost in SF
  – Changes treatment of wage increases due to minimum wage ordinance and Contract Mode cost increases.
IHSS Supplemental Appropriation

• The Board of Supervisors recently passed a supplemental appropriation to support increases to the IHSS MOE in FY17-18 beyond the original budget.

<table>
<thead>
<tr>
<th>IHSS Liabilities in FY17-18</th>
<th>Projected Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 2017-18 Increase in Maintenance of Effort Cost Share</td>
<td>$10,000,000</td>
</tr>
<tr>
<td>Local Share of Increase in Minimum Wage from $13/hr to $14/hr</td>
<td>3,700,000</td>
</tr>
<tr>
<td>Local Share of Increased Contract Mode Rate</td>
<td>2,500,000</td>
</tr>
<tr>
<td>Local Share of Administrative Cap Reductions</td>
<td>3,700,000</td>
</tr>
<tr>
<td>TOTAL Revised Increased Costs above FY 2017-18 base</td>
<td>19,900,000</td>
</tr>
<tr>
<td>FY 2017-18 Budgeted Increase</td>
<td>(11,100,000)</td>
</tr>
<tr>
<td>TOTAL Supplemental Need</td>
<td>$ 8,800,000</td>
</tr>
</tbody>
</table>
## DAAS Caseloads

<table>
<thead>
<tr>
<th>Program</th>
<th>FY 16/17</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adult Protective Services</td>
<td>5,200 clients</td>
</tr>
<tr>
<td></td>
<td>7,400 reports of abuse</td>
</tr>
<tr>
<td>County Veterans Service Office</td>
<td>2,800 clients</td>
</tr>
<tr>
<td>In-Home Supportive Services</td>
<td>25,300 clients</td>
</tr>
<tr>
<td></td>
<td>22,400 independent providers</td>
</tr>
<tr>
<td>Integrated Intake and Referral</td>
<td>27,600 calls</td>
</tr>
<tr>
<td></td>
<td>14,700 program intakes</td>
</tr>
<tr>
<td>Office on the Aging</td>
<td>34,600 clients</td>
</tr>
<tr>
<td></td>
<td>69,000 enrollments</td>
</tr>
<tr>
<td>Community Service Centers</td>
<td>16,900 clients</td>
</tr>
<tr>
<td>Congregate Meals</td>
<td>16,200 clients</td>
</tr>
<tr>
<td>Home-Delivered Meals</td>
<td>5,200 clients</td>
</tr>
</tbody>
</table>
DAAS Highlights

• **Adult Protective Services**
  – Launched the High Risk Self-Neglect and Eviction Prevention Unit

• **In-Home Supportive Services**
  – Homebridge roll-out of tiered wage structure (+$2-3 / hr)
  – Screening for Food Insecurity and connecting consumers to the SF-Marin Food Bank

• **Office of the Public Conservator**
  – Collaborating across departments to support community-based conservatorship options

• **Office of the Public Guardian**
  – Revamping the intake/referral process for new clients

**Mobile Work** rollout to increase efficiency and achieve cost savings
DAAS Highlights

• **Dignity Fund**
  – Allocation of first $6 Million (FY 17/18)
  – Upcoming allocation of $3 Million (FY 18/19)
  – Conducting Comprehensive Needs Assessment

• **Office on the Aging**
  – Enhancing outcomes-focused performance objectives in contracting process

• **Long-Term Care Operations**
  – Launched the Support at Home pilot
DAAS Highlights

• Additional community collaborations:
  – Implementation of LGBT Aging Policy Task Force recommendations
  – Age- & Disability- Friendly Task Force transitioning to implementation workgroup in 2018
  – Long-Term Care Coordinating Council
  – Upcoming events: Reframing Aging and Reimagine
HSA FY18-19 & FY19-20 Budget Timeline

- Dec 6  Mayor’s Budget Instructions Released
- Jan 8  HSA Budget Meeting with Community and CBO partners
- Jan 23 Aging & Adult Svcs Finance Committee – 1st budget mtg.
- Feb 13 Aging & Adult Svcs Commission – 2nd budget meeting
- Feb 21 Agency Proposed Budget due to Mayor
- June 1 Mayor submits budget to Board of Supervisors (BoS)
- June  BoS Budget Committee Hearings
- July  Budget Considered at BoS