promotes well-being and self-sufficiency among individuals, families and communities

DHS FY19-20 & FY20-21 Budgets

Human Services Commission Meeting
January 24, 2019
DHS FY18-19 Original Budget by Program
$530.8M

- CalWORKs Child Care $15.9M (3%)
- CalWORKs $55.5M (10%)
- Welfare-to-Work $48.4M (9%)
- Family & Children's Services $149.3M (28%)
- SF BenefitsNet $60.8M (12%)
- BenefitsNet Operations Support $14.5M (3%)
- Public Assistance / CAAP $49.2M (9%)
- Care Not Cash Savings Transfer $15M (3%)
- Program Support $122.1M (23%)
DHS FY18-19 Original Budget by Source
$530.8M

- Federal $249.2M (47%)
- State $49M (9%)
- 1991 Realignment $54.7M (10%)
- 2011 Realignment $48.6M (9%)
- CalWORKs Realignment $19.9M (4%)
- Dedicated Gift, Grants and Fees $0.7M (0%)
- Care Not Cash Savings Transfer $15M (3%)
- General Fund - Aid $32.5M (6%)
- General Fund - Operating $59.4M (11%)
- Work Order Recovery $1.7M (1%)
DHS FY18-19 Original Budget by Category

- Salaries: $166.1M (31%)
- Aid Payments: $106.8M (20%)
- Fringe Benefits: $82.3M (15%)
- Rents, Fees and Other Contract Services: $41.6M (8%)
- Child Care, Housing, Wage Subsidies, and other Client Support: $21.5M (4%)
- Grant (CBO) Services: $40.7M (8%)
- Working Families Credit: $0.3M (0%)
- Materials & Supplies: $3.3M (1%)
- Capital Projects: $0.8M (0%)
- Work Order Services: $52.6M (10%)
- Care Not Cash Savings Transfer: $15M (3%)
- DHS FY18-19 Original Budget: $530.8M
# Mayor’s FY19-20 & FY20-21 Budget Projections

Revenues are expected to increase, but expenses increase faster.

<table>
<thead>
<tr>
<th>Citywide Projected Shortfall (in millions)</th>
<th>FY19-20</th>
<th>FY21-21</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Revenue Increase</td>
<td>182.0</td>
<td>466.0</td>
</tr>
<tr>
<td>Total Expenditures</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Salary &amp; Benefits: (180.7)/(317.9), Baselines &amp; Reserves (55.3)/(99.1); Departmental Costs 1.8/(29.9); Citywide Uses*: (55.1)/(182.5)</td>
<td>(289.4)</td>
<td>(629.4)</td>
</tr>
<tr>
<td>Cumulative Shortfall</td>
<td>(107.4)</td>
<td>(163.4)</td>
</tr>
</tbody>
</table>

*Citywide Uses include: general operating increases (e.g. minimum wage, utility rates, and debt service), and capital/equipment/IT investments.
Mayor’s Budget Instructions

• Budget Reductions of 2% of General Fund in FY19-20 and 4% in FY20-21. For HSA: $765,376 in FY19-20 and $1.5 million in FY20-21.

• Contingency Target of 1% of General Fund in FY19-20 and 2% in FY20-21. For HSA: $382,688 in FY19-20 and $765,376 in FY20-21.

• Agencies should not grow FTE count
Federal Budget Concerns

• Possible Slowing Growth
  • Slowing national GDP growth
  • Stock market volatility from possible trade war

• Prolonged Government Shutdown
  • Jeopardizes issuance of CalFresh benefits if shutdown extends into March
  • TANF has not been reauthorized, delaying federal payment, but State law requires State to continue program
  • Other programs do not appear to be impacted because HHS budget for federal fiscal year 2018-19 was already passed

• End of the Title IV-E Waiver in Sept. 2019
State Budget

• Changes in IHSS Funding
  – Reduces MOE in FY19/20
  – Reduces annual inflation factor from 7% to 4% beginning in FY20/21

• Proposed increase in CalWORKs grant
  – Would raise grant levels to 50 percent of the projected 2019 federal poverty level, effective October 1, 2019 (approx. a 13% increase in the grant)
  – Follows an increase of 10% in grant amounts in April 2019

• Funds for SSI Cash-out administration, CalWORKs Home Visiting Initiative and Housing Disability Advocacy Program
Local Financial Issues

• Preparing for Child Protection Center (CPC) closure
  – Support a foster family agency (FFA) to maintain a system of ten emergency foster homes which will handle most emergency placements ($1.1 M in GF / yr.)
  – Support a STRTP to serve four high-needs youth at a time and offer mobile response services to all caregivers ($3.2 M in GF / yr.)
  – Combined costs of $2.7 M in GF / yr. above current CPC costs

• Planning for end of Title IV-E waiver in September 2019
  – Under waiver, federal funding of Child Welfare Services is currently the same irrespective of decline in foster care placements. The end of waiver will result in revenue shortfall of $3.5 M in FY 19-20 and $4.7 M in FY20-21.
  – San Francisco has also made “waiver investments” of $7 M + a year to strengthen its child welfare system and prevent unnecessary use of foster care.
  – The Families First Preventative Services Act (FFPSA) will provide some new federal revenue for preventative services, but does not begin until FY 21/22.

• CAAP grant increases
  – 10% increase in April 2019, then 13% increase in October 2019
  – Additional $4 million in FY19-20 and $4.6 million in FY20-21 needed
DHS Highlights

Self-Sufficiency: CalWORKs, Workforce Development, and Project 500

• Implementation of statewide CalWORKs 2.0 Strategic Initiative

• Restructuring of Workforce Development Division to improve service delivery to ABAWDs, part-time work seekers, and Work Study participants.

• Supplemental State funding for the CalWORKs Housing Support Program, which provides housing locator services as well as move-in and rental subsidies. Will serve an additional 50 CalWORKs families.

• Supplemental State funding for the Home Visiting Initiative component of Project 500, which provides nurse and behavioral health visitation services. Will serve up to an additional 40 CalWORKs families.
DHS Highlights

SF Benefits Net: Medi-Cal and CalFresh

• Creation of specialized eligibility unit for client data and outcomes tracking

• New ABAWD initiatives
  – Improved outreach communication via the HSA web page and tailored mailings
  – Training to eligibility staff, agency staff, and community partners
  – Three-tiered plan:
    • Search and screen for exemptions
    • Refer to Workforce Development for workfare and other employment/training opportunities
    • Apply a 15% discretionary exemption to minimize the number of discontinued ABAWDs

• Preparing for SSI Cash-in
  – Added 20 positions in a Supplemental appropriation to begin hiring in advance of June 1 implementation
DHS Highlights

County Adult Assistance Programs (CAAP)

• Continuing to partner with the Department of Homelessness & Supportive Housing on the Housing Disability Advocacy Program
  – Connecting homeless adults to HSA benefits
  – Planned benefits outreach at new upcoming Navigation Centers and shelters

• Alignment of CAAP policies with ABAWD workfare requirements
  – Workfare hours
  – Exemptions
  – Triage database and procedures
Family & Children’s Services

• Continue to work on Continuum of Care Reform (AB 403):
  – Recruitment of additional foster families/homes
  – Streamlining of licensing process for all caregivers
  – Transitioning group homes to Short Term Residential Treatment Programs (STRTP)
  – Full implementation of child and family teams

• Continued implementation of the Title IV-E Waiver until Sept. 2019
Program Support

• Diversity, Equity, and Inclusion Initiative (Human Resources)
  – Convened a staff Racial Equity Work Group to develop an action plan containing strategies to address matters of racial equity
  – Surveyed and interviewed staff for perspectives on status of racial equity within HSA’s organizational structure and hiring practices

• CalWIN transition to CalSAWS (Information Technology)
  – Consolidating CalWIN client benefits portal with other two California benefits portals into a single statewide system. Transition completion in 2023.

HSA FY19-20 & FY20-21 Budget Timeline

- Dec 12  Mayor’s Budget Instructions Released
- Jan 24  Human Services Commission – 1st budget meeting
- Feb 13  Human Services Commission – 2nd budget meeting
- Feb 21  Agency Proposed Budget due to Mayor
- June 1  Mayor submits budget to Board of Supervisors (BoS)
- June   BoS Budget Committee Hearings
- July   Budget Considered at BoS