

SAN FRANCISCO HUMAN SERVICES COMMISSION

MINUTES

February 17, 2026 Special Meeting

The special meeting of the Human Services Commission was held on Tuesday, February 17, 2026 at 2pm in person in the Born auditorium at 170 Otis Street, San Francisco.

MEMBERS PRESENT IN PERSON SALLY COGHLAN MCDONALD, Vice President  
DR. JAMES MCCRAY, JR.  
PABLO BRAVO

MEMBERS ABSENT (EXCUSED) SCOTT KAHN, President

OTHERS PRESENT IN PERSON Trent Rhorer, Executive Director, SFHSA  
Elizabeth LaBarre, Commission Secretary  
Dan Kaplan, Deputy Director – Finance & Administration  
Anna Pineda, Deputy Director – Economic Support & Self-Sufficiency (ESSS)  
Joan Miller, Deputy Director – Family & Children’s Services (FCS)

CALL MEETING TO ORDER Vice President Coghlan McDonald called the meeting to order at 2:03pm.

ROLL CALL Commission Secretary Elizabeth LaBarre took roll and noted the presence of Commissioners Coghlan McDonald, McCray and Bravo in person in the Born auditorium. President Kahn had an excused absence. There was a quorum.

AGENDA Vice President Coghlan McDonald’s call for public comment related to the meeting’s agenda yielded no responses.

On motion of Commissioner Bravo, seconded and unanimously carried, the Commission adopted the agenda as posted.

CONSENT CALENDAR Vice President Coghlan McDonald’s call for public comment related to the consent calendar yielded no responses.

On motion of Commissioner McCray, seconded and unanimously carried, the Commission approved the consent calendar, comprising actions taken by the Executive Director since the January 22, 2026 Regular Meeting in accordance with Commission authorization of February 17, 2026:

- i. Submission of request to encumber funds in the amount of \$0 for purchase of services or supplies and contingency amounts.
- ii. Submission of 3 temporary positions for possible use in order to fill positions on a temporary basis made during the period 1/17/26 to 2/13/26.
- iii. Submission of 21 temporary appointments for possible use in order to fill positions on a temporary basis made during the period 1/17/26 to 2/13/26.

*COMMISSION BUSINESS – ACTION ITEMS*

Department of  
Benefits and Family  
Support and Human  
Services Agency  
FISCAL YEAR 2026-  
2027 and 2027-2028  
BUDGET PROPOSAL

Dan Kaplan, Deputy Director, Finance & Administration presented the Department of Benefits and Family Support (BFS) and Human Services Agency (HSA) FISCAL YEAR 2026-2027 and 2027-2028 budget proposal along with Executive Director Rhorer.

Deputy Director Kaplan outlined the budget instructions for City departments from the Mayor's Office: due to the projected Citywide budget deficit, departments were directed to reduce General Fund (GF) in FYs 2026-27 / 2027-28 with the HSA/BFS reduction being \$10.5M in both FY 2026-27 and FY 2027-28 (\$8.5M from non-personnel and \$2M from personnel). The Agency was instructed to make reductions to non-core, non-mandated services. To achieve this directive, the budget team repurposed funds and positions to meet needs and maintain core client services. The team found \$950,000 in the fire victims support program by reducing the maximum length of time recipients can receive rent subsidies to 12 months, \$675,000 in savings from CAAP due to client discontinuances from not complying with Prop F requirements, \$2.1M savings in employment services by restricting offerings, \$2.9M from DAS and then a remaining \$3.9M to be determined. Executive Director Rhorer noted that this is the first time in his tenure that the Agency is not submitting its full target and this is due to a change in the process from the Mayor's Office. As noted in slide 7, there are \$3.9M of "pending solutions," cuts yet determined. Executive Director Rhorer will report back to the Commission once these cuts are determined by the Mayor's Office.

Deputy Director Kaplan provided a side-by-side comparison of the HSA/BFS budget by program for current versus next fiscal year. He then showed the number of full-time employees by program for the current fiscal (1,907) compared to the following fiscal year (1,905), followed by the current year budget by category versus FY 2026-27, and then current year budget by source compared with FY 2026-27.

As noted in slide 6 (budget by source charts), the Agency relies on state funding for about 1/3 of its budget. The state budget is balanced for FY 2026-27, with a shakier outlook in out years. There are mild increases to HSA revenues, though the budget team is awaiting the governor's May Revise for further budget changes to help Counties manage H.R.1.

Commissioner McCray requested clarity on the \$170M realignment revenue on slide 6.

Commissioner Bravo requested clarity on the Ambassadors program and CalWORKs Housing Support reduction.

The Agency's budget is due to the Mayor's Office on February 23.

Vice President Coghlan McDonald's call for public comment yielded five responses:

1. Rocio Molina with the SF Human Services Network commented on the CBO cost of doing business increase of 1.4% in FY26-27 which is

far below the amount that city employees are receiving and actually amounts to a reduction for CBO contract amounts. “We really implore you to support the sector’s request for a higher cost of doing business increase in this budget cycle. We understand that you all have a hard job ahead of you balancing the budget, but so do these organizations and we’d love to do that in partnership with all of you.”

2. Marvellus Lucas, D6 resident and staff member with Booker T. Washington Community Service Center, commented on the responsibility Booker T. Washington has taken on with Safeway gone, their senior [food] program is growing because of “the demand and the cuts and the closures.” They are feeling the pressure and stand in solidarity with all the other CBOs and organizations.
3. Maxine Jones shared her concerns with any cuts to food programs and CBOs like Booker T. Washington. As a homeless advocate, “what about the people who need to eat and sleep and be housed every day? We have to do better...”
4. Belinda Raeklin, housing advocate, commented that the City can’t afford cuts to housing or food. “We need to make [food and housing] more of a priority. In this city, right now safety is our priority, but if you have lowered resources in housing and lower lowered resources in food, then that contributes to safety. That contributes to crime.” She complimented the good work of Booker T. Washington Community Service Center.
5. Maggie Shugerman, Director of the D10 Community Market in Bayview, commented on the proposed cuts to CBO funding. “In a time where costs are constantly rising, reducing funding for providing those services only inhibits us in our mission. As many people have quoted, especially the mayor in our last meeting, the price of groceries has gone up 25 % in the past five years. Organizations like ours that are purchasing and providing food as well as harnessing donated food are still feeling the immense pressure of the rising cost of food. Our mission and our population that we serve are families with children and individuals with diet-related illness...food security goes hand in hand with housing stability. Folks who utilize our program are given the financial bandwidth to pay their bills, take care of their families and still remain fed. So again, a decrease in funding would really impact us – tenfold.”

[full public comment record can be requested by contacting the commission secretary]

On motion of Commissioner Bravo, seconded and unanimously carried, the Commission approved the FY26-27 and FY27-28 department budget proposal.

ICF RESOURCES,  
INC.

Denard Ingram, Program Support Analyst, presented the request for commission approval of a sole source waiver and authorization to enter into a new sole source contract with ICF RESOURCES, INC.

Commissioner Bravo requested more information on the community pathway and what capacity building for partner agencies looks like.

Vice President Coghlan McDonald's call for public comment yielded no responses.

On motion of Commissioner Bravo, seconded and unanimously carried, the Commission approved the sole source waiver and new sole source contract with ICF RESOURCES, INC. for the provision of FFPSA Child Abuse Prevention Planning 26-28; during the period of January 1, 2026 through June 30, 2028; in the amount of \$1,467,121 plus a 10% contingency for a total contract amount not to exceed \$1,613,833.

GENERAL PUBLIC  
COMMENT

Vice President Coghlan McDonald's call for general public comment yielded 1 response. Sgt. Chris Ward Kline, USMC, provided comment on cybersecurity concerns. [More detailed public comment record available by contacting the Commission Secretary]

ADJOURNMENT

Vice President Coghlan McDonald adjourned the meeting at 2:58pm.



Elizabeth LaBarre  
Commission Secretary  
Human Services Commission

Posted: 3/4/26