



SAN FRANCISCO HUMAN SERVICES AGENCY  
**Department of Disability  
and Aging Services**

# **Dignity Fund Data & Evaluation Report FY 2024-25**

Presentation to the Dignity Fund Oversight and Advisory Committee  
June 24, 2026



# Agenda

- Refresher: Dignity Fund Outcome & Evaluation Plan
- Dignity Fund Data & Evaluation Report FY 2024-25



SAN FRANCISCO HUMAN SERVICES AGENCY

**Department of Disability  
and Aging Services**

# **Refresher: Dignity Fund Outcome & Evaluation Plan**

# Dignity Fund Outcome & Evaluation Plan Components

- **Annual Data & Evaluation Report**
    - Provide annual snapshot of service and outcome performance
    - Develop shared context across DAS service network and partners
    - Share progress, identify areas for work, and build momentum
  - **Focus Area Reports** (“Deep Dives”)
    - Examine trends in select programs (e.g., Housing Subsidies analysis)
    - Explore topic areas of interest (e.g., caregiver needs)
  - **Cycle-End Evaluation Report**
    - Evaluate impact of cycle investments and initiatives
- + Outcome Objective Framework





SAN FRANCISCO HUMAN SERVICES AGENCY

**Department of Disability  
and Aging Services**

# **Data & Evaluation Report FY 2024-25**

# Report Purpose

- Provide annual snapshot of service and outcome performance
- Develop shared context across DAS service network and partners
- Share progress, identify areas for work, and build momentum

# Report Structure and Approach

- Structured by seven service areas
- Each section contains:
  - Overview of service area
  - Performance profiles by service
  - Client profiles by service (where data is available)
- Building groundwork to focus on outcome themes

# Service Area Overview

## Nutrition & Wellness

**Nutrition & Wellness services promote physical health and wellbeing for older adults and adults with disabilities by providing nutritious foods and supporting healthy lifestyles.**

### NUTRITION & WELLNESS SERVICES

- CalFresh Healthy Living
- Chronic Disease Management Programs
- Congregate Meals
- Culturally Responsive Nutrition Services
- Food Pantry
- Health Promotion – Physical Fitness
- Home-Delivered Groceries
- Home-Delivered Meals
- Nutrition as Health
- Nutrition Education

### PRIMARY OUTCOME MEASUREMENT THEMES

- **Community Stability and Independence:** Clients are able to live stably and independently in the community.
- **Healthy Nutrition Habits:** Clients enhance their understanding of nutrition and make healthy dietary choices.
- **Increased Food Security:** Clients have increased access to healthy and nutritious food that meets their dietary needs.

### FY 2024-25 HIGHLIGHTS

- We served about 35,200 clients\* with over 64,200 enrollments across all Nutrition & Wellness services. In total, DAS allocated \$35.9 million for services in this area.
- DAS community-based nutrition partners provided a range of nutrition services including nearly 4.5 million meals and/or food bags to 34,257 unduplicated clients.
- As part of our Chronic Disease Management Programs, we supported the launch of the Aging Mastery Program (AMP), promoting positive aging through a holistic approach to health, finances, relationships, and community engagement. Developed by the National Council on Aging, our community partner administering the program, On Lok, is the first organization to translate the program into Chinese.
- DAS funded physical fitness programs to support older adults to exercise and maintain their health as they age. A total of 100% of surveyed clients reported improved health and fitness due to participation in the group exercise classes.

### DIGNITY FUND FY 2024-25: NUTRITION & WELLNESS SERVICES

| Total Enrollments | Total Unduplicated Clients* | Total Funding |
|-------------------|-----------------------------|---------------|
| 64,258            | 35,239                      | \$35,917,300  |

\* Does not include services for which client-level data is not captured in DAS GetCare (CalFresh Healthy Living and Chronic Disease Management Programs)



# Performance Profile by Service

## Congregate Meals

Congregate Meals, sometimes known as community dining programs, provide lunch every day at various locations throughout the City. This program not only supports nutrition by providing healthy meals, but also offers diners with the opportunity to socialize with their peers and engage in community activities at meal sites.

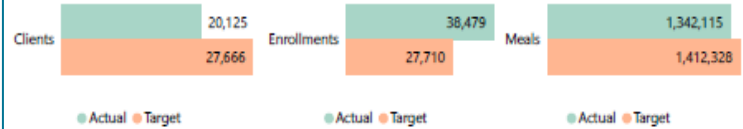
### Funding

\$13,612,711

### Providers

10

## Service Objectives



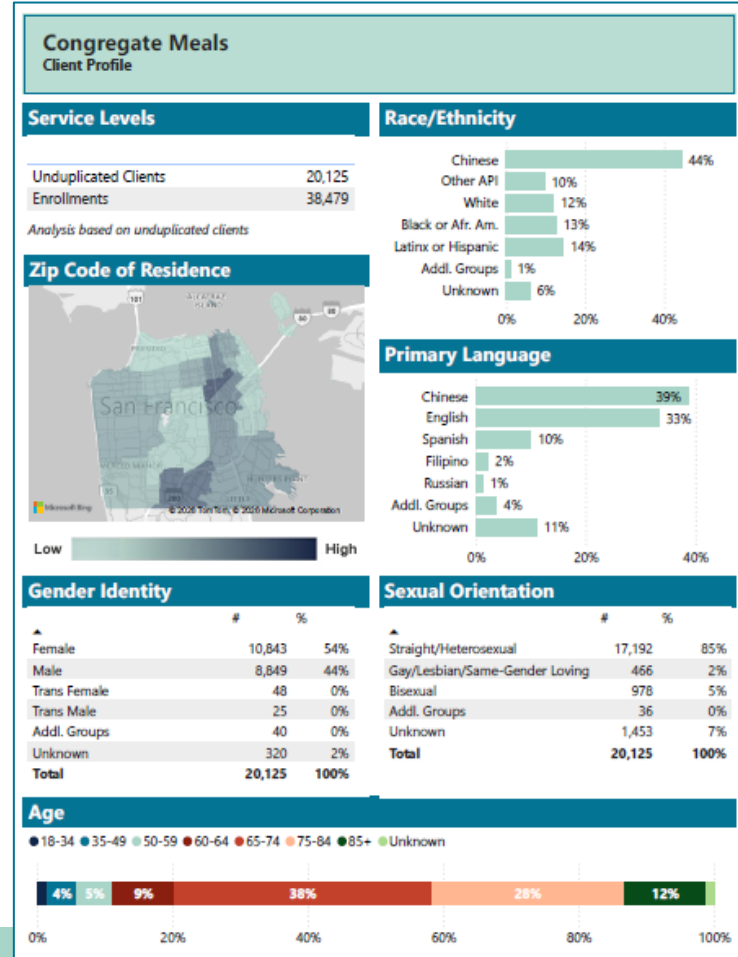
## Outcome Objectives

| Outcome Theme              | Outcome Objective   | # Surveyed | Actual | Target |
|----------------------------|---|------------|--------|--------|
| Healthy Nutrition Habits*  | Clients report increased consumption of fruits, vegetables, and/or whole grains | 2,153      | 95%    | 75%    |
| Increased Food Security*   | Clients are less worried about getting enough food                              | 2,148      | 95%    | 85%    |
| Engagement & Socialization | Clients feel a greater sense of connection to their community                   | 2,144      | 96%    | 85%    |
| Service Quality            | Clients rate the quality of meals as excellent or good                          | 2,138      | 93%    | 85%    |

\*Key Measurement Theme for Service Area



# Client Profile by Service



# Access and Empowerment

Educate, empower, and support older adults and adults with disabilities to access needed benefits and participate in services

| Total Enrollments | Total Unduplicated Clients* | Total Funding |
|-------------------|-----------------------------|---------------|
| 31,698            | 23,186                      | \$13,940,366  |

*\* Does not include services for which client-level data is not captured in DAS GetCare (Advocacy Services, CalFresh Outreach, HICAP, Legal Assistance, LGBTQ+ Cultural Competency Trainings, LGBTQ+ Legal & Life Planning, Naturalization, Peer Ambassadors, and Transportation)*

# Spotlight: Naturalization

*Naturalization services support older adults and adults with disabilities who are legal permanent residents in becoming U.S. citizens. Programs include ESL and citizenship classes, one-on-one application support, and help securing disability or language waivers.*

## Naturalization

Naturalization services help older adults and adults with disabilities who are legal permanent residents to complete the process of becoming United States citizens. Services include citizenship and English as a Second Language classes to help clients successfully pass their naturalization tests; one-on-one counseling and support to prepare naturalization documents and navigate the citizenship process; and assistance with applications for disability and/or language waivers so clients may access the accommodations to which they are entitled.

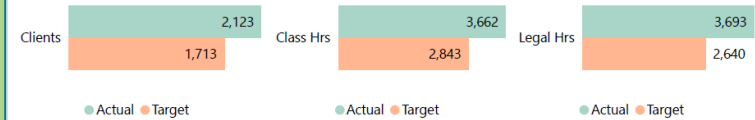
### Funding

\$895,129

### Providers

6

## Service Objectives



## Outcome Objectives

| Outcome Theme   | Outcome Objective   | # Surveyed | Actual | Target |
|-----------------|---|------------|--------|--------|
| Empowerment*    | Consumers feel more knowledgeable about the naturalization process due to program participation             | 555        | 100%   | 75%    |
| Empowerment*    | Consumers feel more prepared for the naturalization test due to their attendance at ESL/Citizenship classes | 545        | 96%    | 75%    |
| Service Quality | Consumers received the help they needed navigating the naturalization process                               | 555        | 99%    | 75%    |

## Numeric Outcome Objectives

| Outcome Theme              | Outcome Objective   | Actual |
|----------------------------|---|--------|
| Service Connection*        | Total clients who complete the naturalization process (become citizens)   | 282    |
| Quantity/Service Objective | Total disability waivers (N-648s) submitted on behalf of clients          | 55     |
| Quantity/Service Objective | Total language waivers submitted on behalf of clients                     | 55     |
| Quantity/Service Objective | Total naturalization applications (N-400s) submitted on behalf of clients | 288    |

\*Key Measurement Theme for Service Area

Note: Numeric outcome objectives for this service do not have associated performance targets.



# Naturalization Services

- - **Centro Latino de San Francisco (CLSF)**
- Naturalization & English classes helping consumers prepare for interviews
- Approximate 530 class hours in FY 24-25
- Nearly 400 students during the year

*“I am grateful to them [CLSF staff] because, despite our significant limitations in English proficiency, they always motivate us to put a lot of effort into studying and learning all the questions. Thank you [CLSF staff] for your effort, understanding, and dedication to have helped many people pass the interview.”*

– A class student



# Naturalization Services (cont.)

- - Centro Latino de San Francisco (CLSF)



- CLSF helped 112 consumers file naturalization applications in FY24-25.
- 74 consumers became U.S. citizens during the year.

*"For me, attending classes was a very meaningful and unforgettable experience, full of joy and gratitude...I achieved my great goal: becoming an American citizen. The teachers are very kind, patient, and efficient..."*

- A class student



# Caregiver Support

Strengthen the wellbeing of family and friend caregivers and their care recipients through education, counseling, resources, and connection

| Total Enrollments | Total Unduplicated Clients | Total Funding |
|-------------------|----------------------------|---------------|
| 1,538             | 833                        | \$3,656,406   |

# Case Management & Care Navigation

Facilitate service connections and support individuals with complex needs to navigate available resources that promote stability in the community

| Total Enrollments | Total Unduplicated Clients* | Total Funding |
|-------------------|-----------------------------|---------------|
| 2,198             | 1,751                       | \$11,546,685  |

*\* Does not include services for which client-level data is not captured in DAS GetCare (Community Living Fund and Veterans Justice Court Case Management)*

# Community Connection & Engagement

Provide opportunities for older people and adults with disabilities to socialize, build community, and participate in a meaningful way in their community

| Total Enrollments | Total Unduplicated Clients* | Total Funding |
|-------------------|-----------------------------|---------------|
| 41,724            | 31,159                      | \$22,731,926  |

*\* Does not include services for which client-level data is not captured in DAS GetCare (Adult Day Health Centers and Senior Companion)*

# Spotlight: Volunteer Visitors

*Volunteer Visitors matches volunteers with older adults and adults with disabilities who are at heightened risk of social isolation. Volunteers visit at least twice monthly for six months or more to support strong, meaningful connections.*

## Volunteer Visitors

Volunteer Visitors matches volunteers with older adults and adults with disabilities who are socially isolated or at heightened risk of isolation, with the goal of reducing these individuals' feelings of loneliness and isolation. Volunteers visit client participants at least twice monthly for a period of six months or more, to support successful pairings and meaningful relationship building.

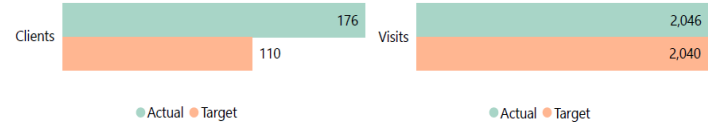
### Funding

\$114,900

### Providers

2

## Service Objectives



## Outcome Objectives

| Outcome Theme               | Outcome Objective                                     | # Surveyed | Actual | Target |
|-----------------------------|---|------------|--------|--------|
| Engagement & Socialization* | Clients develop new relationships or friendships      | 70         | 87%    | 75%    |
| Engagement & Socialization* | Clients report enhanced feelings of social connection | 70         | 86%    | 75%    |
| Reduced Social Isolation*   | Clients report a decrease in loneliness               | 70         | 76%    | 75%    |

\*Key Measurement Theme for Service Area

# Volunteer Visitor Program

## Little Brothers Friends of the Elderly

### Intergenerational Visiting Program

- Volunteers meet with older adults twice a month for 6+ months
- Boosts social engagement and reduces isolation and loneliness
- Many matches grow into long-term friendships
- Visits may include home visits, outings, task support (shopping, organizing), and exercise

### Program Impact

- **81.5%** reported developing meaningful relationships or friendships
- **50** volunteer visitors connected with participants
- **1,686** visits completed

### Looking Ahead (FY25–26)

- New staff hired to conduct outreach and identify monolingual Chinese-speaking older adults and pair them with bilingual volunteer visitors



# Housing Support

Help seniors and adults with disabilities to maintain stable housing through service connection and community engagement

| Total Enrollments | Total Unduplicated Clients* | Total Funding |
|-------------------|-----------------------------|---------------|
| 1,992             | 1,990                       | \$10,031,233  |

*\* Does not include services for which client-level data is not captured in DAS GetCare (Rental Assistance Demonstration)*

# Nutrition & Wellness

Promote physical health and wellbeing for older adults and adults with disabilities by providing nutritious foods and supporting healthy lifestyles

| Total Enrollments | Total Unduplicated Clients* | Total Funding |
|-------------------|-----------------------------|---------------|
| 64,258            | 35,239                      | \$35,917,300  |

*\* Does not include services for which client-level data is not captured in DAS GetCare (CalFresh Healthy Living and Chronic Disease Management Programs)*

# Provider Spotlight: Centro Latino de San Francisco (CLSF) Highlights

- In FY 24/25 CLSF opened **3 new congregate meal sites**
- Minna Lee (District 6)
- Veterans Community Center (District 6)
- Maceo May (District 6 – Treasure Island)



# Minna Lee



# Veterans Community Center



# Maceo May



# CLSF Meals

|  <b>CENTRO LATINO de SAN FRANCISCO</b><br><small>EST. 1985</small><br>Community inspired nutrition and supportive services |  |  SAN FRANCISCO HUMAN SERVICES AGENCY<br>Department of Disability and Aging Services<br>1656 15th St. SF, CA 94103<br>For more information 415-861-8758 |  | <h2 style="margin: 0;">June 2026</h2>  |   |
|--|--|---|--|--|---|
| Monday   | Tuesday  | Wednesday   | Thursday   | Friday   | Saturday  |
| <b>1</b><br>Grilled Chicken<br>Roasted Potatoes<br>Steamed Corn<br>WW Roll or Bread<br>Pears Cup   | <b>2</b><br>Meatballs Soup<br>Carrots, Diced Celery, Yellow Squash and tomato<br>Corn Tortillas (2)<br>Banana                    | <b>3</b><br>Grilled Fish with Garlic & Spices<br>Sweet Potatoes<br>Pickled Cabbage<br>Tropical Fruit  | <b>4</b><br>Mexican Casserole<br>Ground Beef, Tortilla, Corn and Cheese<br>Black Beans<br>Pico de Gallo<br>Orange                  | <b>5</b><br>Roasted Veggie & Pesto Sandwich<br>melted low fat mozzarella, fresh arugula & basil pesto<br>Carrot & Zucchini Soup<br>WW Bread Slice (2)<br>Raspberry Jello | <b>6</b><br>Pulled Pork<br>Roasted Potatoes<br>Quinoa with Peas and Carrots<br>WW Roll<br>Apple Sauce                   |
| <b>8</b><br>Egg Fried Rice<br>Seasonal Vegetable, Brown Rice<br>Fresh Steamed Broccoli<br>Peach Cup  | <b>9</b><br>Beef Chili<br>Ground Beef with Beans, Celery in tomato paste<br>Collared Greens and Corn Bread<br>Tropical Fruit Cup | <b>10</b><br>Pulled Pork<br>Roasted Potatoes<br>Quinoa with Peas and Carrots<br>WW Roll<br>Apple Sauce  | <b>11</b><br>Beef Tostada<br>Beef, lettuce, Tomato and Cheese, Pinto Beans<br>WW Corn Tostada (2)<br>Orange                        | <b>12</b><br>Minestrone Chicken Soup<br>Chicken, Carrot, green, beans pasta, celery, tomato, zucchini<br>Oyster Cracker<br>Melon or Fresh Fruit                          | <b>13</b><br>Grilled Fish with Garlic & Spices<br>Brown Rice<br>Pickled Cabbage<br>Tropical Fruit                       |
| <b>15</b><br>WW/Spaghetti with Meat Red Bell Pepper Sauce<br>Spinach & Orange Salad<br>Pineapple Cup   | <b>16</b><br>Chicken Paella<br>Chicken Sausage, WW/Brown Rice and Saffron Seasoning, Cucumber and tomato Salad<br>Peach Cup      | <b>17</b><br>Grilled Fish Tacos<br>Corn, Tomato, Onions and cilantro relish,<br>Col Slaw<br>Corn Tortilla (2)<br>Banana   | <b>18</b><br>Pork Posole<br>Pork, Hominy, Mild Red and Green Chile<br>Cabbage, Radish, Onion<br>Corn Tostadas (2)<br>Pineapple Cup | <b>19</b><br>Meatloaf<br>Mashed Potatoes, Steamed Green Beans and Yellow Squash<br>WW Bread (1)<br>Lime Jello/Orange   | <b>20</b><br>Creamy Chicken and Potato Soup<br>Chicken with diced Potatoes carrots and corn dried chives<br>Apricot Cup |
| <b>22</b><br>Pesto Chicken Penne Pasta<br>Spring Mix Salad with Cherry Tomatoes<br>Fresh Fruit in Season   | <b>23</b><br>Tuna Sandwich<br>Sausage Chicken Lentil soup<br>WW Bread Slice (2)<br>Mandarin Cup                                  | <b>24</b><br>Chicken Tortilla Soup<br>Chicken, Carrot and Zucchini<br>Tortilla Chips and Cilantro<br>Melon Cup  | <b>25</b><br>Pork in Green Sauce<br>Black Beans<br>Brown Rice<br>Lemon Jello   | <b>26</b><br>Fish Tostadas<br>Corn, Tomato, Onions and cilantro relish,<br>Col Slaw<br>Corn Tostada (2)<br>Banana  | <b>27</b><br>Chicken in BBQ<br>Potatoes Salad<br>Steamed Corn<br>Pineapple + Chunks                                     |
| <b>29</b><br>Spinach Souffle<br>Cheese, Eggs, Spinach and Zucchini<br>Brown Rice<br>Lettuce & three Beans Salad<br>Peach Cup   | <b>30</b><br>Beef Soup<br>Beef, Carrots, Cabbage, Potatoes with Corn on the Cobb<br>Corn Tortilla (2)<br>Melon Cup               | Made fresh daily:<br>• Aguas Frescas<br>(Juices made with fresh fruit)<br>• Freshly made salad dressings<br>Prepared by CLSF Staff: Yulissa   |  |  |   |

**\*\*CLSF menu items may contain major food allergens. Please check-in with staff regarding menu item components.\*\***

**\*\*Some food items may not be available and a substitution may need to be made.\*\***



# CLSF: Supplemental Grocery



# Self-Care & Safety

Help older adults and people with disabilities to meet their needs in the most independent setting, safe from abuse and self-neglect

| Total Enrollments | Total Unduplicated Clients* | Total Funding |
|-------------------|-----------------------------|---------------|
| 7,084             | 1,474                       | \$7,296,056   |

*\* Does not include services for which client-level data is not captured in DAS GetCare (Elder Abuse Prevention Services, Long-Term Care Ombudsman, Suicide Prevention & Emotional Support, Wheelchair Repair, and Workforce Support)*

# Spotlight: Ombudsman

*The Long-Term Care Ombudsman investigates allegations of abuse and neglect occurring in nursing homes, residential care facilities for the elderly, adult residential care facilities, and other settings, in accordance with California Law.*

## Long-Term Care Ombudsman

The Long-Term Care Ombudsman is tasked to investigate allegations of abuse and neglect occurring in nursing homes, residential care facilities for the elderly, adult residential care facilities, and other settings, in accordance with California Law.

### Funding

\$926,500

### Providers

1

## Service Objectives

Clients  2,616

● Actual ● Target

## Outcome Objectives

| Outcome Theme   | Outcome Objective  | # Surveyed | Actuals | Target |
|-----------------|--|------------|---------|--------|
| Service Quality | Complaints investigated and addressed by LTC Ombudsman are resolved to residents' satisfaction | 336        | 84%     | 78%    |

\*Key Measurement Theme for Service Area

Note: This program does not have Service Objective targets.



# Ombudsman

- Felton Institute is a long-standing community partner for SF's LTC Ombudsman Program.
- Ombudsmen role is to advocate for residents in long-term care settings.
- They investigate and resolve resident complaints.
- The program relies heavily on trained volunteers.
- The core mission: ensuring dignity, respect, and safety for residents.
- San Francisco exceeds national norms with quarterly visits to 100% of RCFEs & nursing homes.

# Ombudsman

## FY 2024-25 Program Impacts

- **6,443 hours** dedicated to compliant investigations, abuse reports, and facility monitoring
- **225** consultations to facilities
- **1345** consultations to individuals
- **2,616** unduplicated clients

Office recently moved to 1175 Market.  
Next to Civic Center Plaza



# Reflections & Next Steps

- Continue to improve data collection and consumer survey administration
- Share information with providers and conduct collaborative discussion. Ensure providers can access information for their own advocacy efforts
- Use report as formal reference for Mayoral, City Agency and media inquiries



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# Thank You

**Izzy Clayter**

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# Outcome Objective Framework

| Service Area   | Primary Goal   | Outcome Themes  |
|--|--|---|
| <p><b>Access &amp; Empowerment</b><br/> <i>e.g., Aging and Disability Resource Centers, Empowerment Programs, Legal Assistance</i></p> | <p>To educate, empower, and support older adults and people with disabilities to access needed benefits and participate in services</p>            | <ul style="list-style-type: none"> <li>• Education and Awareness of Services</li> <li>• Empowerment</li> <li>• Provider Training and Cultural Competence</li> <li>• Service Connection</li> </ul> |
| <p><b>Caregiver Support</b><br/> <i>e.g., Adult Day Programs, Caregiver Respite</i></p>  | <p>To support the wellbeing of family and friend caregivers and their care recipients through education, counseling, resources, and connection</p> | <ul style="list-style-type: none"> <li>• Ability to Care for Recipient</li> <li>• Avoidance of Institutionalization</li> <li>• Caregiver Health and Wellbeing</li> </ul>                          |

# Outcome Objective Framework (continued)

| Service Area  | Primary Goal  | Outcome Themes  |
|---|---|---|
| <p><b>Case Management &amp; Care Navigation</b><br/> <i>e.g., Community Living Fund, Money Management</i></p>       | <p>To facilitate service connections and support individuals with complex needs to navigate available resources and promote stability in the community</p>          | <ul style="list-style-type: none"> <li>• Service Connection</li> <li>• Stability in the Community</li> </ul>  |
| <p><b>Community Connection &amp; Engagement</b><br/> <i>e.g., Community Service Centers, Employment Support</i></p> | <p>To provide opportunities for older people and adults with disabilities to socialize, build community, and participate in a meaningful way in their community</p> | <ul style="list-style-type: none"> <li>• Community Participation and Engagement</li> <li>• Service Connection</li> <li>• Social Inclusion</li> <li>• Socialization and Reduced Isolation</li> </ul> |

# Outcome Objective Framework (continued)

| Service Area   | Primary Goal  | Outcome Themes   |
|--|---|--|
| <p><b>Housing Support</b><br/> <i>e.g., Housing Subsidies, Scattered Site Housing</i></p>                            | <p>To support seniors and adults with disabilities to maintain stable housing through service connection and community engagement</p>                         | <ul style="list-style-type: none"> <li>• Housing Stability</li> <li>• Service Connection</li> <li>• Socialization and Engagement</li> </ul>  |
| <p><b>Nutrition &amp; Wellness</b><br/> <i>e.g., Home-Delivered Meals, Nutrition Education, Health Promotion</i></p> | <p>To promote physical health and wellbeing for older adults and adults with disabilities by providing nutritious foods and supporting healthy lifestyles</p> | <ul style="list-style-type: none"> <li>• Community Stability and Independence</li> <li>• Healthy Nutrition Habits</li> <li>• Increased Food Security</li> <li>• Physical Fitness and Health</li> </ul> |
| <p><b>Self-Care &amp; Safety</b><br/> <i>e.g., Elder Abuse Prevention, Long Term-Care Ombudsman</i></p>              | <p>To support older adults and people with disabilities to meet their needs in the most independent setting, safe from abuse and self-neglect</p>             | <ul style="list-style-type: none"> <li>• Empowerment and Self-Determination</li> <li>• Provider Training</li> <li>• Stability in the Community</li> </ul>  |

# Refresher: Contract Schedule Groups

## Service Areas by Contract Schedule

| <b>Group A</b>  | <b>Group B</b>   | <b>Group C</b>  |
|---|--|---|
| <ul style="list-style-type: none"><li>• Case Management &amp; Care Navigation</li><li>• Community Connection &amp; Engagement</li></ul> | <ul style="list-style-type: none"><li>• Access &amp; Empowerment</li><li>• Caregiver Support</li><li>• Housing Support</li></ul> | <ul style="list-style-type: none"><li>• Nutrition &amp; Wellness</li><li>• Self-Care &amp; Safety</li></ul> |

# Funding & Contract Schedule

|   | 2021-22 | 2022-23 | 2023-24              | 2024-25              | 2025-26              | 2026-27 | 2027-28 | 2028-29 |   |
|---|---------|---------|----------------------|----------------------|----------------------|---------|---------|---------|---|
| <b>Planning Activity</b>  | CNA     | SAP     |                      |                      | CNA                  | SAP     |         |         |   |
| <b>Group A</b> <ul style="list-style-type: none"> <li>Case Management &amp; Care Navigation</li> <li>Community Connection &amp; Engagement</li> </ul> |         | *       | 4 Year Contract Term |                      |                      |         | *       |         |   |
| <b>Group B</b> <ul style="list-style-type: none"> <li>Access &amp; Empowerment</li> <li>Caregiver Support</li> <li>Housing Support</li> </ul>         |         |         | *                    | 4 Year Contract Term |                      |         |         | *       |   |
| <b>Group C</b> <ul style="list-style-type: none"> <li>Nutrition &amp; Wellness</li> <li>Self-Care &amp; Safety</li> </ul>                             |         |         |                      | *                    | 4 Year Contract Term |         |         |         | * |

# Outcome & Evaluation Plan Timeline

| Component                         | FY 17/18 | FY 18/19 | FY 19/20 | FY 20/21 | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | FY 26/27 |
|-----------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
|                                   | CNA      | SAP      |          |          | CNA      | SAP      |          |          | CNA      | SAP      |
| Planned Funding                   |          |          | Y1       | Y2       | Y3       | Y4       | Y1       | Y2       | Y3       | Y4       |
| Annual Data & Evaluation Report   |          | X        | —        | X        | X        | X        | X        | X        | X        | X        |
| Focus Area Reports (“Deep Dives”) |          | X        | X        | X        |          | X        | X        | X        |          | X        |
| Cycle-End Evaluation Report       |          |          |          |          |          |          | X        |          |          |          |