

Department of Benefits and Family Support

TO:

MEMORANDUM

Department of Disability and Aging Services

THROUGH:

KELLY DEARMAN, EXECUTIVE DIRECTOR

Office of Early Care and Education

FROM: JILL NIELSEN, DEPUTY DIRECTOR

ESPERANZA ZAPIEN, DIRECTOR OF CONTRACTS

DISABILITY AND AGING SERVICES COMMISSION

Tos EL

P.O. Box 7988 San Francisco, CA 94120-7988 www.SFHSA.org **DATE:**

WEDNESDAY, JANUARY 5, 2022

SUBJECT: GRANT MODIFICATION: INSTITUTE ON AGING

(NON-PROFIT) FOR PROVISION OF HOME SAFE

Current Modification Revised Contingency Total **GRANT TERM:** 07/01/21-07/01/21-07/01/21-06/30/23 6/30/23 06/30/23 \$440,094 \$1,080,000 \$3,320,936 \$4,400,936 GRANT \$4,841,030 **AMOUNT:**



London Breed Mayor

Trent RhorerExecutive Director

ANNUAL MOD 07/01/21- 07/01/22- **AMOUNT:** 06/30/22 06/30/23 \$1,391,581 \$1,929,355

 Funding Source
 County
 State
 Federal
 Contingency
 Total

 MODIFICATION
 \$1,129,514
 \$3,271,422
 \$440,094
 \$4,841,030

 FUNDING:

PERCENTAGE: 26% 74

74% 100%

The Department of Disability and Aging Services (DAS) requests authorization to revise the sole source waiver and authorization to modify the existing grant agreement with Institute on Aging for the provision of Home Safe services; for the period of July 1, 2021 through June 30, 2023, in the additional amount of \$3,320,936 plus a 10% contingency for a revised total amount not to exceed \$4,841,030. The purpose of this modification is to expand the existing Home Safe services.



Background

On October 22, 2018, the California Department of Social Services (CDSS) issued a Request for Proposals (RFP) for the launch of a Home Safe program as authorized per Assembly Bill (AB) 1811 (Chapter 35, Statutes of 2018). The RFP sought applications from county agencies administering APS programming pursuant to Welfare and Institutions Code (WIC) Section 15610.13, and/or Tribal governments interested in implementing a Home Safe program in their jurisdiction. The goal of the Home Safe Program is to support the safety and housing stability of older adults and adults with disabilities served by APS through the provision of housing-related assistance using evidence-based practices for homeless assistance and prevention.

The San Francisco Adult Protective Services program, administered by the Department of Disability and Aging Services (DAS), designed and proposed a model based on the DAS Community Living Fund (CLF) program. The CLF program, operated by the Institute on Aging, has social workers with considerable skill and experience in delivering intensive case management services and coordinating strategic purchase of goods and services. The CLF program supports clients at risk of institutionalization due to complex functional needs. Following this model, the APS Home Safe program has provided interventions to older adults and adults with disabilities at imminent risk of eviction.

On July 16, 2021, the California Department of Social Services (CDSS) expanded the existing Home Safe program as authorized per Assembly Bill (AB) 135 (Chapter 85, Statutes of 2021). As a result, the APS Home Safe program will increase its service capacity to those clients who are recently homeless or at imminent risk of eviction. The expanded services will include assessments to older adults and adults with disabilities in congregate homeless shelters and Permanent Supportive Housing units who have substantially decreased functional or cognitive abilities. The expansion will afford assistance with housing transitions into the least restrictive living environment, such as assisted living, while supporting safety and wellbeing. These services are consistent with the requirements in the CDSS's RFP. Institute on Aging has been awarded the CLF grant since its inception in 2006, and was awarded the program sole source due to their infrastructure and, familiarity with the program model.



Services to be Provided

Under this modification, the grantee will provide intensive case management, and goods and services to individuals who are experiencing homelessness or are at imminent risk of homelessness due to self-neglect. The program expansion will now use a three-pronged approach: (1) intensive case management, (2) purchase of goods and services, and (3) placement facilitation into assisted living facilities by identifying the appropriate facility and subsidizing its cost for a longer term, while designing a permanent solution to meet the lifelong cost. The program intends to serve up to 300 clients with intensive case management, eviction prevention, purchase of services, and housing transitions that include about 30 placements and subsidies in assisted living settings.

Intensive Case Management

Provides for persons with complex medical, cognitive, and behavioral, needs who require a maximum amount of care and supervision and access to ongoing resources and services. Intensive case management for persons with chronic and acute complex needs will require extensive coordination of and access to a full range of social, behavioral, mental health, and medical services. These assessments will be provided at the client's residence or at congregate homeless shelters, with the intensive case management following the client until safety and stability are reached.

Purchase of Services and Housing Transitions

Allows for the purchase of goods and services for Home Safe clients. The Home Safe Program funds allocated for purchase of goods and services may supplement intensive case management services to support client's safety and housing stability when deemed necessary by a Home Safe case manager. Purchased services will supplement other available resources to ensure that each client receives the comprehensive array of appropriate services that are necessary to support client outcomes. Purchase of goods and services may include one-time financial assistance to pay rental arrears or utility bills, pest removal or heavy cleaning services, legal assistance, emergency assisted living placement, and other supportive social and housing services that promote safety and housing stabilization.

The expanded purchase of services also includes an assisted living component to be administered by the grantee. This funding is designated for assisted living placement of clients with the highest level of functional need, who are no longer able to live safely in an independent setting. This funding may be used to supplement intensive case management and other purchases of service to support clients' safety and housing stability when



deemed necessary by a Home Safe case manager and approved by an APS supervisor. As with purchase of service dollars, the funds are administered consistent with the Housing First principle, as required by the CDSS grant.

Selection

Institute on Aging is selected to administer the Home Safe Program because the scope of the services outlined within the awarded CDSS program model are already in place within the IOA administered CLF program. IOA has the current and immediate infrastructure in place to ensure adherence with CDSS's awarded program model.

Funding

Funding for this grant is provided through a combination of State and County General Funds.

ATTACHMENTS

Appendix A-1, Scope of Services Appendix B-1, Budget Revised Sole Source Waiver

Appendix A-1 Services to be Provided

Institute on Aging

Home Safe - Case Management and Purchase of Services Effective July 1, 2021 to June 30, 2023

I. Purpose of Grant

The purpose of this grant is to provide intensive case management and other services as part of the Home Safe Program, administered by the Department of Disability and Aging Services (DAS). The Home Safe Program is designed to serve Adult Protective Services (APS) clients who are experiencing homelessness or are at imminent risk of homelessness due to self-neglect.

The intent of the Home Safe Program is to support the safety and housing stability of APS clients who are at risk of homelessness by providing housing-related assistance using evidence-based practices for homeless assistance and prevention. Specifically, the Home Safe Program uses a two-tiered intervention strategy conducted in coordination with APS staff: (1) standard services, including intensive case management and purchase of services and goods; and (2) enhanced services include standard services as well as assisted living facility placement for clients who are no longer able to live safely in an independent setting.

The Home Safe Program will provide resources and services not available by other means to vulnerable older adults and adults with disabilities who are facing risks to their safety and housing stability.

The Home Safe Program will:

- Resolve or reduce the risk of self-neglect that place APS clients at risk of homelessness, by adhering to the principles of the Housing First approach for serving individuals experiencing homelessness or housing instability;
- Prevent eviction of APS clients eligible for the Program by assessing their risk of homelessness under the PR-VI-SPDAT tool, developing a tailored case plan based on assessed risk, and providing supportive services that promote their safety and housing stability;
- Provide intensive case management and flexible financial support for supportive services that
 promote safety and housing stability, including (but not limited to): payment of rental arrears
 or utility bills, purchase of pest abatement services or heavy cleaning services, legal
 assistance, emergency assisted living placement, and connection to other supportive social
 and housing services;
- Provide long-term placement at an assisted living facility to support APS clients who are no longer able to live safely in an independent setting, due to their high level of personal and

home care needs, to remain living in the community rather than a more restrictive institutional setting;

• Work collaboratively with the San Francisco Homelessness Continuum of Care and interdisciplinary APS partners in criminal justice, housing, health, and social services.

II. Eligibility for Home Safe Services

To be considered for the Home Safe program, an individual must meet APS criteria as an older adult or an adult with functional disabilities, plus:

- Have demonstrated need for APS intervention and services that will prevent homelessness
- o Client must consent to receive Home Safe services or interventions
- Have demonstrated risk of experiencing homelessness due to any of the following:
 - Legal notices including but not limited to Notice to Cure or Quit from landlord; Unlawful Detainer from the court; Code Enforcement violation
 - Missing rent payments due to self-neglect
 - Living situation poses an imminent health and safety risk
- o <u>Income Requirements:</u>
 - Renters: Have income below 300% of Federal Poverty Level (\$3190 month in 2021) and assets totaling no more than \$6,000
 - Homeowners considered on basis of accessible assets & functional capacity

Self-Neglect Indicators:

If age 18-64 with a functional disability, exhibits **all four** of these self-neglect indicators below. APS clients age 65 or over only need to exhibit one of the self-neglect indicators.

- Inability to obtain own food, clothing & shelter
- Inability to meet their medical or mental health needs
- Suffering from malnutrition / dehydration
- Inability to protect their own health and safety

In order to obtain enhanced Home Safe Program services, an individual must:

- Meet all of the above eligibility requirements for standard Home Safe Services, and
- Have a demonstrated need for long-term placement in an assisted living facility;
 - o Exhibit significant or progressive cognitive impairment; and/or
 - o Require support to complete at least 1 ADL or 1 IADL; and/or
 - Require 8+ hours per day of home care.

Further, the Home Safe Program must adhere to the principles of the "Housing First" approach for serving individuals experiencing homelessness or housing instability. Under this approach,

homeless individuals are believed to be housing ready and are provided with permanent housing immediately and with few to no preconditions, behavioral contingencies, or barriers. In other words, clients cannot be deemed ineligible for services due to factors such as substance abuse, chronic mental illness, or criminal justice involvement.

Note: On January 1, 2022 the statewide age for inclusion for APS services on the basis of age will change from the historical number of age 65 or greater, and will be reduced to age 60 or greater. At that time, the eligibility will shift to age 18-59 requiring all the self-neglect indicators listed, and only requiring one for adults age 60 or greater.

III. Definitions

Assisted Living Facility: Assisted living facilities offer supportive residential living for individuals who are no longer able to live safely in an independent setting. These facilities offer assistance with basic daily living tasks, provide around-the-clock supervision, and support medication adherence. While most people with disabilities can live safely in the community, many persons with higher levels of functional impairment require this higher level of care, including those with dementia, intellectual disabilities, and other behavioral health needs.

HSA: Human Services Agency of the City and County of San Francisco

DAS: Department of Disability and Aging Services

Case Management: Case management is a formal strategy that coordinates and facilitates access to a variety of services in a timely manner for people who need assistance in organizing and managing their care and/or supportive services. It includes a standardized process of client intake, assessment, care planning, care plan implementation, monitoring, reassessment and discharge/termination. Intensive case management is an integral component of short-term interventions to support safety and housing stability.

While some people can organize assistance, care and support for themselves, others need case management services to do this. Case managers assist the individual, family, and friends to identify the client's needs and options to meet them. Case managers arrange for services, when necessary, and provide assistance as the needs of individuals change.

Grantee: Institute on Aging. The Grantee will work in collaboration with other agencies or community-based organizations through sub-contracts or MOUs to provide the necessary variety of expertise and skills in order to: (1) provide intensive case management services, staff, and organizational infrastructure; and (2) manage Home Safe Program dollars to provide needed goods, services, equipment, and other resources not available through other means.

Homelessness Continuum of Care (CoC): A local or regional planning body that coordinates housing and services funding for homeless families and individuals. In San Francisco, the Department of Homelessness and Supportive Housing (HSH) serves as the Homelessness CoC.

Homeless or at Imminent Risk of Homelessness: In order to be considered homeless or at imminent risk of homelessness, a person must satisfy any of the conditions below:

- (1) A person who lacks a fixed or regular nighttime residence and either of the following apply:
 - a. The person has a primary nighttime residence that is a supervised publicly or privately operated shelter, hotel, or motel, designed to provide temporary living accommodations.
 - b. The person resides in a public or private place not designed for, or ordinarily used as, a regular sleeping accommodation for human beings.
- (2) A person who is in receipt of a judgment for eviction, as ordered by the court.
- (3) A person who has received a *pay rent or quit notice* or who will otherwise imminently lose his or her primary nighttime residence, if all of the following are true:
 - a. The right to occupy his or her current housing or living situation will be terminated within 21 days after the date of application for assistance, or there is credible evidence that he or she is at imminent risk of receiving a termination notice, as documented in his or her adult protective services case plan.
 - b. A subsequent residence has not been identified or secured, including, but not limited to, an individual exiting a medical facility, long-term care facility, prison, or jail.
 - c. The individual lacks the resources or support network, including, but not limited to, family, friends, or faith-based or other social network, needed to obtain other permanent housing.
- (4) A person who has a primary nighttime residence or living situation directly associated with a substantiated report of abuse, neglect, or financial exploitation that poses an imminent health and safety risk, and the person lacks the resources or support network needed to obtain other permanent housing.

III. Target Population

The Home Safe Program will serve Adult Protective Services (APS) clients who are experiencing homelessness or are at imminent risk of homelessness due to self-neglect, consistent with the eligibility criteria described in Section II of this document, *Eligibility for Services under the Home Safe Program*.

IV. Description of Services

Program infrastructure must include, at a minimum:

- Administrative assistance, data entry, database maintenance, processing invoices, and making payments to vendors;
- Purchased service vendor contracts and procurement policies;
- Clinical supervision across all sub-contracted agencies;
- All accounting procedures and reporting functions;

• A dedicated database to capture care planning, case management, client information tracking, purchased services and dollars spent to help older adults and younger adults with disabilities remain living safely and stably in the community. Documentation is coordinated between all sub-contracted agencies to ensure that necessary data is reported consistently. Additionally, documentation is shared with APS staff at regular intervals to support ongoing program assessment and state reporting requirements for the Home Safe Program.

Intensive Case Management Component

Intensive case management (12-15 clients per caseload) will be provided for persons with complex medical, cognitive, behavioral, and psychological needs who require a maximum amount of care and supervision and access to ongoing resources and services. Intensive case management for persons with chronic and acute complex needs will require extensive coordination of and access to a full range of social, behavioral, mental health, and medical services.

Purchase of Services Component

The grant includes funds with which the Grantee and their sub-contractors can purchase goods and services for their clients. The Home Safe Program funds allocated for purchase of goods and services may supplement intensive case management services to support a client's safety and housing stability when deemed necessary by a Home Safe case manager. Notably, the funds may only be used as a last resort, when all other payment options for that service have been exhausted. Purchased services will supplement other available resources to ensure that that each client receives the comprehensive array of appropriate services that are necessary to support client outcomes.

Purchase of goods and services may include one-time financial assistance to pay rental arrears or utility bills, pest abatement or heavy cleaning services, legal assistance, emergency assisted living placement, and other supportive social and housing services that promote safety and housing stabilization.

Assisted Living Component

The grant also includes funding designated for assisted living placement of clients with the highest level of functional need, who are no longer able to live safely in an independent setting. The Grantee will provide rental "patches" on a sliding scale to supplement client contributions toward the cost of assisted living placement; the funding will enable clients who require an assisted living level of care, but cannot independently afford this service, to remain safely housed in the community and avoid institutionalization. This funding may be used to supplement intensive case management and other purchases of service to support clients' safety and housing stability when deemed necessary by a Home Safe case manager and approved by an APS supervisor. As with purchase of service dollars, the funds may only be used as a last resort, when all other payment options for that service have been exhausted.

The Grantee will:

• Coordinate all case management services through clinical supervision; including collaboration between multidisciplinary staff, with APS and across all sub-contracted

organizations, through weekly scheduled case conferencing. There must be strong collaboration to share expertise.

- Work collaboratively with other community organizations presently working with the client and additional ones who can provide specific expertise.
- Ensure that the purchase of all proposed goods and services—including placement at an assisted living facility—is reasonable, prudent and properly procured.
- Work collaboratively with the DAS Adult Protective Services Director and HSH program partners to strategize the Home Safe Program direction.
- Develop and maintain collaborations with both City departments and community programs in order to reach and serve clients eligible for Home Safe Program services.
- Work closely with DAS Analysts to ensure appropriate and accurate collection of data for evaluation and program design analysis. In addition, Grantee will work with DAS to support ongoing performance measurement and evaluation as required by the state.
- Utilize a database that tracks client information, assessments, care plans, progress notes, service authorizations and purchased goods and services.

<u>Expertise required</u>. Participating agencies or community-based organizations must have staffing and expertise in the following areas:

- Social work case managers with sufficient education and experience to perform all levels of case management that may be required by Home Safe clients. For example, case managers will have either: (a) a master's degree in, social work services or a related field, with a minimum of one-year case management experience with geriatric and younger disabled populations; or (b) a bachelor's degree in social work services or a related field, with a minimum of five years case management experience with the geriatric and younger disabled populations.
- Clinical supervision staffing with the education and experience necessary to supervise, direct and coordinate the work of the case managers. For example, clinical supervisors will have a master's degree in social work services, or a related field, with a minimum of five years combined supervisory and case management experience with the geriatric and younger disabled populations.
- Staffing and protocols for overseeing and verifying that the goods and services purchased for the clients by or through the Grantee must comply with normal business practices. Specifically purchase(s) must be reasonable in nature, they must not be excessive in nature or cost, and supporting documentation must be provided to justify and verify the expenditures.

- Unique expertise in a variety of areas including, but not limited to: older adults, adults with disabilities, mental health and substance abuse services, and housing.
- Strong relationships with other programs that can enhance the expertise required for this contract. These include DPH Targeted Case Management, San Francisco General Hospital, the Department of Homelessness and Supportive Housing, and Homebridge among others.
- Placing vulnerable adults in assisted living facilities, and monitoring placement activities. For enhanced services in assisted living facilities, the facility must be licensed by California's Department of Community Care Licensing. The facilities must provide for individual's needs and placement services to Adult Protective Services (APS) clients who are elders aged 65 or older and adults with disabilities over the age of 18 who are experiencing abuse, neglect, exploitation, and/or self-neglect. The placement services will provide access to a safe bed, meals, and supportive personal care services on a 24-hour basis. The facility must have experience providing services for people with cognitive impairment, developmental disabilities, and behavioral health needs.
- Hospital Social Services, the San Francisco Elder Abuse Forensic Center, and the local Homelessness Continuum of Care.

V. Department Responsibilities (DAS)

<u>DAS Integrated Intake Unit:</u> All referrals to Adult Protective Services come through the DAS Integrated Intake Unit and the after-hours APS hotline, which serve as the initial entry point for individuals making an allegation of abuse and/or neglect. This Unit is the "central door" of the "No Wrong Door" model of improved access to services.

Adult Protective Services: Upon receiving a report of abuse, neglect, and/or self-neglect, APS supervisors screen the report for case assignment to Home Safe Program case managers. Screening and case assignment take place in accordance with APS standards for investigation and protective services delivery.

VI. Collaborative Responsibilities (DAS and Grantee)

Management of caseloads under the Home Safe Program is an important consideration for the Grantee and DAS. Financial considerations, prioritizations and trends will be taken into consideration when pertaining to strategies and decisions for caseload management.

VII. Service Objectives

On an annual basis, Grantee will meet the following service objectives:

- Objective 1: Number of unduplicated consumers receiving intensive case management and/or purchased goods and services: **45**
- Objective 2: Number of unduplicated consumers receiving long-term placement in an assisted living facility: <u>25</u>

• Objective 3: 80 percent of care plan problems resolved, on average, after nine months of enrollment in the Home Safe Program. 80 percent of clients directed to assisted living facilities have case patch duration of 2 years or less.

VIII. Outcome Objectives

DAS is committed to measuring the impact of its investments in community services.

On an annual basis and as needed, Grantee will report progress towards meeting the following outcome objectives:

- Objective 1 Recidivism to APS. At least 80% of Home Safe Program clients will not return to APS with a substantiated case of self-neglect for a period of at least six months after receiving Home Safe services.
- Objective 2 Housing Stability. At least 80% of Home Safe Program clients will not utilize HSH Adult Coordinated Entry services for a period of at least six months after receiving Home Safe services.

IX. Reporting Requirements

Grantee will provide various reports during the term of the grant agreement.

- A. Grantee shall produce a quarterly report including the following:
 - a. Number of new referrals received in the quarter, and explanation if any were not accepted by the grantee, with separate counts for Intensive Case Management clients and clients receiving RCFE patches
 - b. Summary of clients exited from program including reason for exiting program
 - Refused services; interventions complete and client safe; receiving services from another agency; required interventions not available; deceased; other
 - c. Summary of client housing status at exit
 - i. Homeless sheltered; homeless unsheltered; permanent supportive housing; renting; homeowner; staying with friends/family with no rent due; moved out of county; moved to SNF/assisted living; deceased; unknown; other
 - d. Summary of Purchase of Services for the quarter:
 - i. RCFE expenses & average patch amount
 - ii. Global POS expenses year to date
- B. Quarterly and Annual Reports will be entered into the Contracts Administration, Billing and Reporting Online (CARBON) system.
- C. Grantee shall develop and deliver an annual summary report of SOGI data collected in the year as required by state and local law. The due date for submitting the annual summary report is July 10th.
- D. Grantee shall develop and deliver ad hoc reports as requested by HSA.

E. Reports requested to be sent via e-mail to the Program Director and/or Contract Manager to the following addresses:

Akiles Ceron, Program Director Adult Protective Services 1650 Mission Street, 4th Floor San Francisco, CA 94103 akiles.ceron@sfgov.org Patrick Garcia,
Office of Contracts Management
Human Services Agency
P.O. Box 7988
San Francisco, CA 94120
Patrick.Garcia@sfgov.org

X. Monitoring Activities

- A. <u>Program Monitoring</u>: Program monitoring includes a review of quarterly reports and quarterly meetings between the Grantee and the APS Program Director to evaluate the status of the Grantee's progress towards meeting the service and outcome objectives. Additionally, the Grantee has been observed by the APS Program Director (or delegate) participating in multidisciplinary team meetings, and carrying out coordination activities to facilitate the service and outcome objectives.
- B. <u>Fiscal Compliance and Contract Monitoring</u>: Fiscal monitoring will include review of the Grantee's organizational budget, the general ledger, quarterly balance sheet, cost allocation procedures and plan, State and Federal tax forms, audited financial statement, fiscal policy manual, supporting documentation for selected invoices, cash receipts and disbursement journals. The compliance monitoring will include review of Personnel Manual, Emergency Operations Plan, Compliance with the Americans with Disabilities Act, subcontracts, and MOUs, and the current board roster and selected board minutes for compliance with the Sunshine Ordinance.

	Α	В	С	D	Е	F	G	Н		
1							Ар	pendix B-1, Page 1		
2								Date: 12/10/21		
3			HUMAN SERV	/ICES AGENCY I	BUDGET SUMMA	RY				
4	BY PROGRAM									
5	Name	Name								
6	Institute on Aging									
7	(Check One) New Renewa	I Modification								
8	Effective Date of Mod: July 1, 2021	No. of Mod. 1								
	Program: Home Safe									
	Budget Reference Page No.(s)		(Modification)	(Revised)		(Modification)	(Revised)	(Total)		
	Program Term	7/1/21-6/30/22	7/1/21-6/30/22	7/1/21-6/30/22	7/1/22-6/30/23	7/1/22-6/30/23	7/1/22-6/30/23	7/1/21-6/30/23		
12	Expenditures									
13	Salaries & Benefits	\$232,299	\$283,224	\$515,523	\$232,299	\$462,936	\$695,235	\$1,210,758		
14	Operating Expenses	\$19,048	\$84,600	\$103,648	\$19,048	\$108,500	\$127,548	\$231,196		
	Subtotal	\$251,347	\$367,824	\$619,171	\$251,347	\$571,436	\$822,783	\$1,441,954		
16	Indirect Percentage (%)	15%		15%	15%		15%	15%		
17	Indirect Cost (Line 16 X Line 15)	\$37,702	\$55,174	\$92,876	\$37,702	\$85,715	\$123,417	\$216,293		
18	Subcontractor/Capital Expenditures									
19	Purchase of Service	\$250,951	\$968,583	\$1,219,534	\$250,951	\$1,272,204	\$1,523,155	\$2,742,689		
20	Total Expenditures	\$540,000	\$1,391,581	\$1,931,581	\$540,000	\$1,929,355	\$2,469,355	\$4,400,936		
21	HSA Revenues									
22	General Fund	\$540,000		\$540,000	\$540,000		\$540,000	\$1,080,000		
23	CODB		\$24,757	\$24,757		\$24,757	\$24,757	\$49,514		
24	State APS Expansion		\$1,366,824	\$1,366,824		\$1,904,598	\$1,904,598	\$3,271,422		
25										
26										
27										
28										
29										
30	TOTAL HSA REVENUES	\$540,000	\$1,391,581	\$1,931,581	\$540,000	\$1,929,355	\$2,469,355	\$4,400,936		
31	Other Revenues									
32										
34										
35										
36										
37	Total Revenues	\$540,000	\$1,391,581	\$1,931,581	\$540,000	\$1,929,355	\$2,469,355	\$4,400,936		
38	Full Time Equivalent (FTE)									
40	Prepared by:	Telephone No.:					.			
	HSA-CO Review Signature:									
	HSA #1									
74										

	A	С	D	E	F	G	Н	I	N	0	Р	Q
1	Institute on Aging Appendix B-1, Page 2 Program: Home Safe Date: 12/10/21											
3	Program: Home Sate											Date: 12/10/21
4												
6												
7	Salaries & Benefits Detail											
8												
9							(Modification)	(Revised)		(Modification)	(Revised)	(Total)
10				1104.0		7/1/21-6/30/22	7/1/21-6/30/22	7/1/21-6/30/22		7/1/22-6/30/23	7/1/22-6/30/23	7/1/21-6/30/23
11		Agency 1	lotals	HSA Pr	ogram	DAS						
		Annual Full		funded by								
10	POSITION TITLE	TimeSalary for FTE	Total FTE	HSA (Max 100%)	Adjusted FTE	Dudastad Calani	Budgeted Salary	Dudastad Calass	Budgeted Salary	Dudasted Calass	Budgeted Salary	Budgeted Salary
12				,		Ţ	,		,			,
13	Care Manager III #1 Care Manager III #2	\$82,309	1.00	100%	1.00	\$78,309	\$4,000	\$82,309	\$78,309	\$4,000	\$82,309	\$164,618
14	(January 2022 - June 2022)	\$97,983	0.50	100%	0.50		\$24,496	\$24,496		\$48,992	\$48,992	\$73,488
15	Care Manager II #1	\$72,239	1.00	100%	1.00	\$72,239		\$72,239	\$72,239		\$72,239	\$144,478
16	Care Manager II #2 (January 2022 - June 2022)	\$72,239	1.00	100%	1.00		\$36,120	\$36,120		\$72,239	\$72,239	\$108,359
17	Care Manager II #3 (January 2022 - June 2022)	\$78,309	1.00	100%	1.00		\$39,155	\$39,155		\$78,309	\$78,309	\$117,464
18	Clincal Supervisor	\$98,000	0.80	100%	0.80	\$4,702	\$73,698	\$78,400	\$4,702	\$73,698	\$78,400	\$156,800
	Outreach Coordinator											
19	(January 2022 - June 2022)	\$88,000	1.00	100%	1.00		\$44,000	\$44,000		\$88,000	\$88,000	\$132,000
20	Director	\$110,000	0.05	100%	0.05	\$5,500		\$5,500	\$5,500		\$5,500	\$11,000
21	CLS Business Manager	\$112,000	0.10	100%	0.10	\$5,146	\$6,054	\$11,200	\$5,146	\$6,054	\$11,200	\$22,400
22	CLS VP	\$190,000	0.10	100%	0.10		\$19,000	\$19,000		\$19,000	\$19,000	\$38,000
23	Sr. Director CM					\$14,408	(\$14,408)		\$14,408	(\$14,408)		
24	Manager NorCal CM					\$5,535	(\$5,535)		\$5,535	(\$5,535)		
25 26	TOTALS	\$1,001,079	6.55	1000%	6.55	\$185,839	\$226,579	\$412,418	\$185,839	\$370,349	\$556,188	\$968,606
27	FRINGE BENEFIT RATE	25%				25%			25%			
28	EMPLOYEE FRINGE BENEFITS	\$250,270				\$46,460	\$56,645	\$103,105	\$46,460	\$92,587	\$139,047	\$242,152
29 30												
31	TOTAL SALARIES & BENEFITS	\$1,251,349				\$232,299	\$283,224	\$515,523	\$232,299	\$462,936	\$695,235	\$1,210,758
32	HSA #2											

	Α	В	С	D	Е	F	G	Н	I	J	K	L	М	N	О	Р
1	Institute on A													Арр		-1, Page 3
3	Program: Ho	me Safe													Dat	e: 12/10/21
4	1															
5																
7			Operat	lina Ev	man	se Detail										
8			Opera	ung Ex	cpen	Se Detail										
9	1															
10	1															
11	Expenditure C	ategory	7/1/21	-6/30/2		(Modification) 7/1/21-6/30/22	7	(Revised) 7/1/21-6/30/22	7/1/	22-6/30/23		Modification) 1/22-6/30/23	7/	(Revised) 1/22-6/30/23		(Total) 21-6/30/23
									//1/		- //		//			
	Rental of Prop	•		\$10,000		\$17,000	-	\$27,000		\$10,000		\$35,000	_	\$45,000	\$	72,000
		Water, Gas, Phone, Scavenger)					-						_		\$	-
	1 ''	•		\$800		\$1,000		\$1,800		\$800		\$2,000	_	\$2,800	\$	4,600
16	Building Maint	tenance Supplies and Repair					_				_		_		\$	-
17	Printing and R	Reproduction					_				_				\$	-
18	Insurance			\$1,175	5	\$600	_	\$1,775		\$1,175	_	\$1,500		\$2,675	\$	4,450
19	Staff Training,	recruiting		\$500)	\$2,000		\$2,500		\$500		\$3,000		\$3,500	\$	6,000
20	Staff Travel-(L	ocal & Out of Town)		\$4,000) _	\$2,500	_	\$6,500		\$4,000	_	\$4,000		\$8,000	\$	14,500
21	Rental of Equi	pment													\$	-
22																
23	Consultants/S	<u>ubcontractors</u>														
24	Translation Se	ervices		\$500) _	\$1,500	_	\$2,000		\$500	_	\$2,000		\$2,500	\$	4,500
25	-1	Services				\$ 50,000		\$50,000			\$	50,000		\$50,000	\$	100,000
26																
27	<u>Other</u>															
28	Technology			\$1,573	3	\$8,000		\$9,573		\$1,573	_	\$8,000		\$9,573	\$	19,146
29	Web Hosting	and User Fee		\$500) _	\$2,000	_	\$2,500		\$500		\$3,000		\$3,500	\$	6,000
30				40.0				400.000		40.0:-		400 555		407.5		004 405
31	TOTAL OPER	RATING EXPENSE	\$	19,048	3	\$ 84,600	Ş	\$ 103,648	\$	19,048	\$	108,500	\$	127,548	\$	231,196
32																
33	HSA #3															

Institute on Aging Program: Home Safe Appendix B-1, Date: 1								
F	Purchase of Ser	vice Detail						
Purchase of Service Category	7/1/21-6/30/22	(Modification) 7/1/21-6/30/22	(Revised) 7/1/21-6/30/22	7/1/22-6/30/23	(Modification) 7/1/22-6/30/23	(Revised) 7/1/22-6/30/23	(Total) 7/1/21-6/30/23	
Global Purchase of Services	\$35,000	\$250,000	\$285,000	\$35,000	\$229,575	\$264,575	\$549,575	
RCFE Patches	\$215,951	\$718,583	\$934,534	\$215,951	\$1,042,629	\$1,258,580	\$2,193,114	
TOTAL PURCHASE OF SERVICE EXPENSE	\$250,951	\$968,583	\$1,219,534	\$250,951	\$1,272,204	\$1,523,155	\$2,742,689	
HSA #4								



Department of Benefits and Family Support

Department of Disability and Aging Services

Office of Early Care and Education

P.O. Box 7988 San Francisco, CA 94120-7988 www.SFHSA.org



London Breed Mayor

Trent RhorerExecutive Director

Date: December 27, 2021

To: Dan Kaplan, Deputy Director, Administration & Finance, Human Services

Agency

From: Esperanza Zapien, Director of Contracts, Human Services Agency

RE: Revision to Sole Source Waiver Request, Administrative Code 21G.8 – Institute

on Aging (Supplier ID # 0000018304): Home Safe program

The Human Services Agency (HSA) respectfully requests the approval to revise the sole source waiver amount for the Home Safe program provided by Institute on Aging.

On October 22, 2018, the California Department of Social Services (CDSS) issued a Request for Proposals (RFP) for the launch of a "Home Safe" program pilot as authorized per Assembly Bill (AB) 1811 (Chapter 35, Statutes of 2018). The RFP sought applications from county agencies administering Adult Protective Services (APS) programming pursuant to Welfare and Institutions Code (WIC) Section 15610.13, and/or Tribal governments interested in implementing a Home Safe program in their jurisdiction. The goal of the Home Safe Program is to support the safety and housing stability of individuals involved in APS by providing housing-related assistance using evidence-based practices for homeless assistance and prevention.

The San Francisco Human Services Agency Adult Protective Services (APS), a division of the Department of Disability and Aging Services (DAS), designed and proposed a pilot model based on DAS's existing Community Living Fund (CLF) program. The CLF program model has social workers with considerable skill and experience in delivering Intensive Case Management services and coordinating strategic purchase of goods and services to support clients at risk of institutionalization due to complex functional needs, including those clients who are recently homeless or at imminent risk of eviction as requested in the CDSS's RFP.

DAS submitted a grant proposal to CDSS incorporating DAS's CLF program model for the Home Safe RFP, and on December 28, 2018, the CDSS awarded DAS the grant to implement the Home Safe Program starting no later than July 1, 2019 and ending June 30, 2021. Due to the pandemic, CDSS has extended the funding for program for an additional two years.

Per Administrative Code Section 21G.8, "Where a vendor provides that Commodities or Services available only from a sole source."

Institute on Aging (IOA) is being selected to administer the Home Safe Program because the scope of the services outlined within the awarded grant proposal for the program are already in place within the CLF program model. Because IOA administers the CLF program, it has the current and immediate infrastructure in place to ensure adherence with CDSS's awarded program model.

The Home Safe program received additional funding from CDSS to expand program services in FY 21/22 and FY 22/23. The revised program total with contingency will



exceed the current approved sole source amount. We are respectfully asking to revise the sole source amount with contingency to be \$4,841,030.

HSA is proposing the following:

Request: To revise sole source amount
Reason for this Request: Two years of additional funding from CDSS
Brief description of services: Support the safety and housing stability of APS clients who are at risk of homelessness by providing housing-related assistance using evidence-based practices for homeless assistance and prevention
Duration: July 1, 2021 to June 30, 2023
Revised Grant Total Amount: \$4,400,936
Revised Grant Total Amount with Contingency: \$4,841,030
Funding: State & General Fund
Competition and Fairness: Institute on Aging (IOA) is selected to administer the Home Safe Program because the scope of the services outlined within the awarded CDSS program model are already in place within the IOA administered CLF program. IOA has the current and immediate infrastructure in place to ensure adherence with CDSS's awarded program model.
Compliance: IOA is 12B compliant and an approved City Supplier

Approved ____ Disapproved

____ Docusigned by:
_____ 12/27/2021
_____ Darr Marp Marg 3 Deputy Director of Administration and Finance